

Ardent Mills Update:

Today, we are excited to share with you that <u>Ardent Mills</u>, the company committed to providing innovative and nutritious grain-based solutions, is transitioning to a new technology platform that will help simplify the way we do business.

In May 2014, we shared that it will take some time to be fully operating as a unified service and that our goal to align our people, processes and tools are crucial to ensure we serve your business right the first time.

Effective March 1, 2016, our Canadian business and Innovative Bakery Resource (IBR) will transition to a new single platform and system application. Our U.S. and Puerto Rico Flour businesses successfully completed their transitions as of November 15, 2015.

In the coming months, you can expect to hear more about this transition and know we will provide additional updates regarding our progress transitioning to our new technology platform and business processes.

Ardent Mills will maintain the level of service you have come to expect over the years and we look forward for the journey ahead. We believe our newly chosen set of technology solutions will allow us to better serve you as one of our valued customers.

As with any transition like this, we ask for your patience as we get our new processes online. As we get closer to our March 1 transition, we will be communicating more details and sharing examples of the improvements we are making to serve your business.

We encourage you to continue to stay in touch with your Ardent Mills typical representative. Thank you for your business and ongoing partnership with Ardent Mills.

Sincerely,

Dean Grossmann

VP Sales