

July 2024

**Re: Food Defense Plan**

The Ardent Mills Food Defense Plan (FDP) has been developed as the company's core food defense policy. This policy incorporates the Food & Drug Administration's (FDA) regulatory requirements related to the Food Safety Modernization Act (FSMA) published on May 27, 2016. The FDP also includes Department of Homeland Security (DHS) guidelines, industry best practices, and Ardent Mills' security policies.

Sincerely,  
**Ardent Mills Food Safety & Quality Team**  
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